

Appendix 1

Performance Monitoring Framework

Successful management requires the ongoing monitoring of performance in order to measure the success or otherwise of specific policies. Improvement in performance can only be realistically achieved when properly informed about current performance. To this end it is important to identify key performance indicators which will enable progress to be monitored.

To offer certainty of success, progress of the South Ribble Site Allocations DPD will be monitored through the use of the performance indicators set out in the following appendices. The results will be reported in the Council's Annual Monitoring Report(AMR) to ensure regular review (and therefore increased confidence of success). The AMR is submitted to the Council's Planning Committee and published on the Council's website, to ensure transparency.

Each measure gives an indication of progress achieved according to each policy's objectives. For example, Gross Affordable Dwellings Constructed gives an indication of the progress of several policies as it is influenced by developer contributions (Policy A1), the allocations of housing land (Policies C1, C2, C3, D1), etc.

Targets have been set for each indicator, together with a trigger for review and contingency actions.

Appendix A gives details of the individual performance indicators such as frequency of collection, baseline information and targets.

Appendix B lists the policies contained within the South Ribble Site Allocations DPD and shows the relevant indicators against each.

Appendix A – Performance Indicators

Performance Indicator	Data Source	Frequency of collection	Policy/Policies this contributes to	Baseline/Year	Target/Year	Trigger for contingency action	Contingency actions
Level of nitrogen dioxide at the AQMA points	USA updating screening assessment	Annual	A1, A2, A3	2011 (31/12/11)	Less than 40µg/m ³	Greater than 40µg/m ³	A. Identify the problem and causes of the variance B. Liaise with Environmental Health to ensure Air Quality Action Plan sets out the measures it intends to put in place to reduce the level.
Changes to road traffic congestion (Core Strategy Policy 3).	LCC data	Annual	A1, A2, A3	2012/13	Year on year reduction	Increase in road traffic congestion by more than 5% on a rolling three year average.	A. Identify the problem and causes of the variance B. Seek to introduce high vehicle occupancy lanes earlier than planned C. Re-prioritise Park and Ride site developments and Bus Rapid Transit routes
Gross affordable dwellings constructed. (Core Strategy – Policy 7)	SR Housing Land Position Statement	Annual	A1 B2 C1, C2, C3 D1, D2	20012/13	30 completions per annum	Shortfall of new affordable housing completions of more than 20% on a rolling three year average	A. Identify the problem and causes of the variance B. Consider if it is appropriate to change the policy phasing of sites C. Prioritise the use of local authority land and/or led acquisitions to bring forward sites D. Work closer with key partners, developers and landowners to better manage the delivery of development (eg access to finance, including grants, consider reviewing S106 agreements and contributions)

Performance Indicator	Data Source	Frequency of collection	Policy/Policies this contributes to	Baseline/Year	Target/Year	Trigger for contingency action	Contingency actions
Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy - Policy 2)	SRBC S106/CIL records	Annual	A1 C1, C2, C3, C4, C5 D1, D2 G9, G10, G11 H1	2012/13 Collected and spent	Monitor amount collected each year (as well the actual implementation of infrastructure projects)	Decrease in S106/CIL infrastructure funding of more than 20% on a rolling three year average.	A. Identify the problem and causes of the variance B. Work closer with key partners, developers and landowners to better manage the delivery of development (eg access to finance, including grants, consider reviewing s106 agreements and contributions) C. Consider reviewing the operation of CIL D. Consider a review of the CIL Charging Schedule
Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18). - Parks & Gardens - Natural & Semi Natural - Amenity Greenspace - Children’s & Young People’s Provision - Allotments	Planning applications	Annual	A1 G1, G3, G4, G5, G6, G7, G8, G9, G10, G12, G13 H1	2012/13	Zero	No net loss	A. Identify the problem and causes of the loss. B. Undertake further work with Leisure Services departments, key partners, developers and landowners to protect and enhance sport, recreation and open space C. Investigate funding availability from a variety of sources (eg CIL, S106 monies, HLF or other grants) D. Enforce corrective action or mitigation on individual schemes or features
Quality rating of public open spaces	Open Space Survey	5 yearly	A1 G7, G8, G9, G11, G12	KKP Study (report)	Maintain baseline	Reduction in rating	A. Identify the area(s) of the problem and causes of the variance

Performance Indicator	Data Source	Frequency of collection	Policy/Policies this contributes to	Baseline/Year	Target/Year	Trigger for contingency action	Contingency actions
				May 2012)			B. Investigate funding availability from a variety of sources (eg CIL, S106 or other grants) working closely with Regeneration and Parks & Grounds Maintenance to identify appropriate action.
No reduction in range of uses within the boundary of Capitol Centre	SR Retail Survey	Annual	B5	2012/13 (31/3/13) X uses (to be completed after 2012/13 year end)	No reduction from baseline year	Any reduction	A. Identify the problem and causes of the variance. B. Work closely with Development Management Team on future applications for change of use at the Centre.
Higher quality building design (Core Strategy – Policy 17)	Planning applications	Annual	B6 C1, C2, C3	Not applicable	All housing developments (over 5 hectares) to achieve a 'good' Building for Life rating by 2016, and 'very good' by 2021. All major non-residential developments to achieve a score of 3 in the Places Matter	More than 5% of all developments assessed failing to meet required standards, on a rolling three year average	A. Identify the problem and causes of the variance B. Work harder with developers at pre-application stage to ensure 'Building for Life' or 'Places Matter' criteria are incorporated into scheme designs. C. Work to ensure policy enforcement.

Performance Indicator	Data Source	Frequency of collection	Policy/Policies this contributes to	Baseline/Year	Target/Year	Trigger for contingency action	Contingency actions
					assessment, increasing to 4 by 2021.		
% of JSA claimants (age 16 to 64) below the Lancashire average.	Nomis	Annual	B3, B4 C4, C5 E1, E2	2012/13 (31/3/13) (2.1% at Nov 2012)	Lancashire Average at each year end	% of claimants above the Lancashire average	A. Identify the problem and causes of the variance. B. Work more closely with Economic Development Team to identify specific needs of employers and whether planning issues are perceived as barriers.
Net loss of employment to other use (hectares)	Planning applications	Annual	B3, B4 C4, C5 E1, E2?	2012/13	Less than one hectare per year	More than one hectare per year	A. Identify the problem and causes of the variance B. Consider if it is appropriate to change the policy phasing of sites C. Work closer with key partners, developers and landowners to better manage the delivery of development (eg access to finance, including grants, consider reviewing S106 agreements and contributions) D. Consider a review of the Policy E2.
Planning to adapt to climate change (Core Strategy – Policy 27).	Planning applications	Annual	B3, B4, B6 C1, C2, C3, C4, C5 E1, E2	Not applicable	All housing developments to meet the Code for Sustainable Homes standards: January 2013: Level 4	More than 5% of all developments failing to meet required standards, on a rolling three year average	A. Identify the problem and causes of the variance B. Increase use of planning briefs and partnership working with developers to facilitate compliance with the latest standards C. Enforce corrective action or mitigation on individual

Performance Indicator	Data Source	Frequency of collection	Policy/Policies this contributes to	Baseline/Year	Target/Year	Trigger for contingency action	Contingency actions
					January 2016: Level 6 All non-residential developments to be BREEAM rated Very Good or Excellent by 2016, and Outstanding by 2026		schemes.
Increase in public transport/bicycle/walking as method of travel to work (Census data – baseline 2011).	Census	10 years	B1 D1	2011 – these figures have not yet been released 2001 – Train – 0.99% Bus/mini bus/coach – 5.77% Taxi – 0.36% Bicycle – 3.91% On foot – 7.23%	2021 – tbc following release of 2011 results	Increase in rate of use.	A. Identify the problem and causes of the variance B. Re-prioritise Park and Ride site developments and Bus Rapid Transit routes. C. Work more closely with LCC/Travelwise to identify opportunities to increase usage.
Vacant units in town/district centres.	SR Retail Survey	Annual	B5 E4	2012/13 Leyland Penwortha	No increase	Three consecutive years not meeting target	A. Identify the problem and causes of the variance working closely with

Performance Indicator	Data Source	Frequency of collection	Policy/Policies this contributes to	Baseline/Year	Target/Year	Trigger for contingency action	Contingency actions
				m Bamber Bridge Tardy Gate Longton			Economic Development Team to identify any specific issues. B. Take required action identified at A. C. Review policy if required.
Completed non-residential development complying with car parking standards: - Non-residential - Residential	Planning applications	Annual	B1 F1	2012/13	100%	Less than 95%	A. Identify the problem and causes of the shortfall working closely with Development Management Team. B. Review policy if required.
Meet South Ribble annual housing requirement	SR Housing Land Position Statement	Annual	C1, C2, C3 D1, D2	Not applicable	417 housing completions per annum	Three consecutive years not meeting target by more than 10%	A. Identify the problem and causes of the shortfall. B. Work with Development Management Team to identify/remove any blockages in system which may be causing the problem. C. Reconsider the phasing in Policy D2.
Net additional housing expected to come forward each year over the remaining plan period to meet the overall housing requirement. This should take into account the previous delivery of dwellings since	SR Housing Land Position Statement	Annual	D2	Not applicable	5 years + 20% supply	Less than five year supply	A. Identify the problem and causes of the shortfall. B. Work closely with developers and Development Management Team to identify/remedy reasons for shortfall. C. Reconsider the phasing in Policy D2.

Performance Indicator	Data Source	Frequency of collection	Policy/Policies this contributes to	Baseline/Year	Target/Year	Trigger for contingency action	Contingency actions
the start of the plan period.							
Proportion of agricultural dwellings approved.	Planning applications	Annual	D3	Not applicable	100% of those meeting policy requirements approved.	Less than 95%	A. Identify the problem and causes of the shortfall. B. Work with Development Management Team to identify/remove any blockages in system which may be causing the problem
Proportion of A1, A3 and A4 uses in Leyland Town Centre.	Leyland Town Centre Position Statement	Annual	E3	2012/13	No decrease	Three consecutive years not meeting target	A. Identify the problem and causes of the shortfall working closely with Development Management Team on change of use applications. B. Review policy if required.
Proportion of A1, A3 and A4 uses in District Centres.	SR Retail Survey	Annual	E4	2012/13 Penwortham Bamber Bridge Tardy Gate Longton	No decrease	Three consecutive years not meeting target	A. Identify the problem and causes of the shortfall working closely with Development Management Team on change of use applications. B. Review policy if required.
Vacant units in local centres	SR Retail Survey	Annual	E5	2012/13 Kingsfold Earnshaw Bridge Farington Gregson Lane Higher Walton New Longton	No increase	Increase of vacant units from baseline	A. Identify the problem and causes of the variance working closely with Economic Development Team to identify any specific issues. B. Take required action identified at A. C. Review policy if required.

Performance Indicator	Data Source	Frequency of collection	Policy/Policies this contributes to	Baseline/Year	Target/Year	Trigger for contingency action	Contingency actions
				Seven Stars Walmer Bridge Walton-le-Dale			
Buildings in Green Belt approved for re-use			G2	Not applicable	100% of those meeting policy requirements approved	Less than 95%	A. Identify the problem and causes of the shortfall. B. Work with Development Management Team to identify/remove any blockages in system which may be causing the problem
Loss of trees/woodland protected by TPOs.	TPO Register	Annual	G13	2012/13 (31/3/13)	Zero	Three consecutive years not meeting target	A. Identify the problem and causes of the loss working closely with Development Management Team on applications which would result in loss of trees with TPOs. B. Liaise with Arboricultural Officer to identify reasons for approvals given to losses if approved, with Enforcement Officer if losses not approved.
Number of Green Flag awards for parks/green spaces in the borough.	SRBC	Annual	G7	2012 - 3	No reduction	Loss of any Green Flag	A. Identify the issues and work closely with Parks Team to identify areas which can be supported by planning in before next Green Flag application.
Worden Park to maintain Green Flag status.	SRBC	Annual	G9	2012 - Yes	Yes	Loss of Green Flag	A. Identify the issues and work closely with Parks Team to identify areas which can be

Performance Indicator	Data Source	Frequency of collection	Policy/Policies this contributes to	Baseline/Year	Target/Year	Trigger for contingency action	Contingency actions
							supported by planning in before next Green Flag application.
Development on unstable or contaminated land contrary to policy	Planning applications	Annual	G14	Not applicable	0% of applications approved contrary to policy	One or more approved	A. Identify the problem and reasons for the approvals. B. Work with Development Management Team to identify/remove any blockages in system which may be causing the problem

Appendix B – South Ribble Site Allocations DPD – Policies

Summary of Core Strategy Objectives supported by this Policy	South Ribble Site Allocations Policy	Performance Measures
<ul style="list-style-type: none"> • Meet future infrastructure needs across the borough • Funding through developer contributions 	Policy A1 – Developer Contributions	<ul style="list-style-type: none"> • Gross affordable dwellings constructed. (Core Strategy – Policy 7) • Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18). • Quality rating of public open spaces • Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy - Policy 2) • Level of nitrogen dioxide at the AQMA points • Changes to road traffic congestion(Core Strategy Policy 3).
	Policy A2 – Cross Borough Link Road	<ul style="list-style-type: none"> • Level of nitrogen dioxide at the AQMA points • Changes to road traffic congestion(Core Strategy Policy 3).
	Policy A3 – The completion of the Penwortham Bypass	<ul style="list-style-type: none"> • Level of nitrogen dioxide at the AQMA points • Changes to road traffic congestion(Core Strategy Policy 3).
<ul style="list-style-type: none"> • Meet future infrastructure needs across the borough • Funding through developer contributions 	Policy B1 – Existing Built-Up Areas	<ul style="list-style-type: none"> • Increase in public transport/bicycle/walking as method of travel to work (Census data – baseline 2011). • Completed development complying with car parking standards
	Policy B2 – Village Development	<ul style="list-style-type: none"> • Gross affordable dwellings constructed. (Core Strategy – Policy 7)
	Policy B3 – Commercial and Employment Site at South Rings Business Park, Bamber Bridge	<ul style="list-style-type: none"> • % of JSA claimants (age 16 to 64) below the Lancashire average. • Net loss of employment to other use (hectares) • Planning to adapt to climate change (Core Strategy – Policy 27).
	Policy B4 – Commercial and Employment Site at Cuerden Way, Bamber Bridge	<ul style="list-style-type: none"> • % of JSA claimants (age 16 to 64) below the Lancashire average. • Net loss of employment to other use (hectares)

Summary of Core Strategy Objectives supported by this Policy	South Ribble Site Allocations Policy	Performance Measures
		<ul style="list-style-type: none"> • Planning to adapt to climate change (Core Strategy – Policy 27).
	Policy B5 – The Capitol Centre	<ul style="list-style-type: none"> • No reduction in range of uses within the boundary of Capitol Centre • Vacant units in town/district centres.
	Policy B6 – Design Criteria for New Development	<ul style="list-style-type: none"> • Planning to adapt to climate change (Core Strategy – Policy 27). • Higher quality building design (Core Strategy – Policy 17)
<ul style="list-style-type: none"> • Funding through developer contributions • Meet future infrastructure needs across the borough • To maintain a ready supply of housing development land, to help deliver enough new housing to meet future requirements • To ensure there is a sufficient range of locations available for new job opportunities 	Policy C1 – Pickering’s Farm, Penwortham	<ul style="list-style-type: none"> • Gross affordable dwellings constructed. (Core Strategy – Policy 7) • Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy - Policy 2) • Planning to adapt to climate change (Core Strategy – Policy 27). • Higher quality building design (Core Strategy – Policy 17) • Meet South Ribble annual housing requirement
	Policy C2 – Moss Side Test Track, Leyland	<ul style="list-style-type: none"> • Gross affordable dwellings constructed. (Core Strategy – Policy 7) • Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy - Policy 2) • Planning to adapt to climate change (Core Strategy – Policy 27). • Higher quality building design (Core Strategy – Policy 17) • Meet South Ribble annual housing requirement
	Policy C3 – Land between Heatherleigh and Moss Land, Farington	<ul style="list-style-type: none"> • Gross affordable dwellings constructed. (Core Strategy – Policy 7) • Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy - Policy 2) • Planning to adapt to climate change (Core

Summary of Core Strategy Objectives supported by this Policy	South Ribble Site Allocations Policy	Performance Measures
		Strategy – Policy 27). <ul style="list-style-type: none"> Higher quality building design (Core Strategy – Policy 17) Meet South Ribble annual housing requirement
	Policy C4 – Cuerden Strategic Site	<ul style="list-style-type: none"> Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy - Policy 2) % of JSA claimants (age 16 to 64) below the Lancashire average. Net loss of employment to other use (hectares) Planning to adapt to climate change (Core Strategy – Policy 27).
	Policy C5 – BAE Systems, Samlesbury	<ul style="list-style-type: none"> Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy - Policy 2) % of JSA claimants (age 16 to 64) below the Lancashire average. Net loss of employment to other use (hectares) Planning to adapt to climate change (Core Strategy – Policy 27).
<ul style="list-style-type: none"> To maintain a ready supply of housing development land, to help deliver enough new housing to meet future requirements To make efficient use of land whilst respecting the local character in terms of housing density To improve the quality of existing housing To increase the supply of affordable and special needs housing particularly in places of greatest need To guide the provision of pitches for travellers in appropriate locations if genuine need arises 	Policy D1 – Allocations of Housing Land	<ul style="list-style-type: none"> Gross affordable dwellings constructed. (Core Strategy – Policy 7) Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy - Policy 2) Increase in public transport/bicycle/walking as method of travel to work (Census data – baseline 2011). Meet South Ribble annual housing requirement
	Policy D2 – Phasing, Delivery and Monitoring	<ul style="list-style-type: none"> Gross affordable dwellings constructed. (Core Strategy – Policy 7) Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy - Policy 2) Meet South Ribble annual housing requirement

Summary of Core Strategy Objectives supported by this Policy	South Ribble Site Allocations Policy	Performance Measures
		<ul style="list-style-type: none"> Net additional housing expected to come forward each year over the remaining plan period to meet the overall housing requirement.
<ul style="list-style-type: none"> To ensure there is a sufficient range of locations available for new job opportunities To secure shopping opportunities to support Leyland Town Centre To ensure local shopping centres provide for local shopping needs To create new, and improve existing tourist attractions and visitor facilities in Leyland Town Centre and appropriate rural locations To sustain and encourage appropriate growth of rural businesses. To ensure appropriate education facilities are available. 	Policy D3 – Agricultural Workers’ Dwellings in the Countryside	<ul style="list-style-type: none"> % of agricultural dwellings approved.
	Policy E1 – Allocation of Employment land	<ul style="list-style-type: none"> % of JSA claimants (age 16 to 64) below the Lancashire average. Net loss of employment to other use (hectares) Planning to adapt to climate change. (Core Strategy – Policy 27).
	Policy E2 – Protection of Employment Areas and Sites	<ul style="list-style-type: none"> % of JSA claimants (age 16 to 64) below the Lancashire average. Net loss of employment to other use (hectares) Planning to adapt to climate change. (Core Strategy – Policy 27).
	Policy E3 – Leyland Town Centre	<ul style="list-style-type: none"> Proportion of A1, A3 and A4 uses in Leyland Town Centre.
	Policy E4 – District Centres	<ul style="list-style-type: none"> Vacant units in town/district centres. Proportion of A1, A3 and A4 uses in District Centres.
	Policy E5 – Local Centres	<ul style="list-style-type: none"> Vacant units in local centres
<ul style="list-style-type: none"> To reduce the need to travel, and provide a greater choice of travel options so people have an alternative travel choice to the car, support walking and cycling and public transport initiatives. Support quicker and easier journeys into and out of Preston City Centre and better public transport across the borough – east to west in the rural areas. 	Policy F1 – Parking Standards	<ul style="list-style-type: none"> Completed development complying with car parking standards
<ul style="list-style-type: none"> To foster ‘place shaping’ to enhance the character and local distinctiveness of the built environment in Central Lancashire by encouraging high quality design of new buildings. To protect, conserve and enhance Central Lancashire’s places of architectural and 	Policy G1 – Green Belt	<ul style="list-style-type: none"> Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18).
	Policy G2 – The Re-Use and Adaptation of Buildings in the Green Belt	<ul style="list-style-type: none"> % of building in Green Belt approved for re-use.

Summary of Core Strategy Objectives supported by this Policy	South Ribble Site Allocations Policy	Performance Measures
<p>archaeological value and the distinctive character of its landscapes.</p> <ul style="list-style-type: none"> To maintain and improve the quality of Central Lancashire's built and natural environmental assets so that it remains a place with 'room to breathe'. 	Policy G3 - Safeguarded Land for Future Development	<ul style="list-style-type: none"> Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18).
	Policy G4 – Protected Open Land	<ul style="list-style-type: none"> Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18).
	Policy G5 – Areas of Separation	<ul style="list-style-type: none"> Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18).
	Policy G6 – Central Park	<ul style="list-style-type: none"> Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18).
	Policy G7 – Green Infrastructure – Existing Provision	<ul style="list-style-type: none"> Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18) Quality rating of public open spaces Number of Green Flag awards for parks/green spaces in the borough.
	Policy G8 – Green Infrastructure and Networks – Future Provisions	<ul style="list-style-type: none"> Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18). Quality rating of public open spaces
	Policy G9 – Worden Park	<ul style="list-style-type: none"> Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18). Quality rating of public open spaces Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy - Policy 2) Worden Park to maintain Green Flag status.
	Policy G10 – Green Infrastructure Provision in Residential Developments	<ul style="list-style-type: none"> Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18). Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy

Summary of Core Strategy Objectives supported by this Policy	South Ribble Site Allocations Policy	Performance Measures
		- Policy 2)
	Policy G11 – Playing Pitch Protection and New Provision	<ul style="list-style-type: none"> Quality rating of public open spaces Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy - Policy 2)
	Policy G12 – Green Corridors	<ul style="list-style-type: none"> Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18). Quality rating of public open spaces
	Policy G13 – Trees, Woodlands and Developments	<ul style="list-style-type: none"> Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18). Loss of trees/woodland protected by TPOs.
	Policy G14 – Unstable Contaminated Land	<ul style="list-style-type: none"> % of applications approved contrary to policy.
	Policy G15 – Derelict Land Reclamation	<ul style="list-style-type: none"> % of applications approved contrary to policy.
<ul style="list-style-type: none"> To improve the health and wellbeing of all residents and reduce the health inequalities that affect deprived areas of the borough. To improve access to health care, sport and recreation, open green spaces, and community facilities and services, including access to healthy food. To create environments in South Ribble that help to reduce crime, disorder and the fear of crime, especially in the more deprived areas which often experience higher levels of crime. 	Policy H1 – Protection of Health, Education and Other Community Services & Facilities	<ul style="list-style-type: none"> Net Amount of sport, recreation and informal open space lost to other uses.(Core Strategy – Policy 18). Value of developer contributions collected (and spent on infrastructure priorities) (Core Strategy - Policy 2)